

DRAFT CONSTITUTION

FOR AN

INTERNATIONAL ASSOCIATION

FOR IYENGAR YOGA

VERSION 2.3 SEPTEMBER 2007

NOTES

This draft of a Constitution for an International Association for Iyengar yoga is intended as an initial consultation document.

Fuller details can be found either at <http://www.iyengarinternational.org>, or else at <http://www.iiya.org>.

Meetings to discuss the formation of the Association were in Santa Clara, California, in the afternoons of Monday July 9th to Thursday July 12th 2007, 1:00–3:30 pm.

1) Since travel will be a major expense, it will clearly not be possible for an International Association to meet every year. Most of the day-to-day and practical work will have to be done through Committees, Boards, and Regional Associations.

2) The Constitutions of the proposed Regional Associations have not been devised or attached because the necessary legal and other provisions will vary from location to location and will have to be dealt with on an ad hoc basis.

3) The lengths of tenure (and exact duties) of the various functionaries (Chair, Chief Executive Officer, Director-General and so forth) have either not been stated, or else have only been hinted at in the broadest of detail, due to legal differences between countries. In some countries, if the length of tenure for one officer is stated in a Constitution, then both the lengths of office and the methods of election of all of them must be stated. This could lead to the necessity for frequent changes to the Constitution of an Association that can only have occasional General Meetings, and also make it legally onerous for some countries to join. It is a widely accepted practice to consign all such matters to a list of 'Requirements' or 'Orders' which are then accepted as binding, by the Officers and Boards concerned.

4) The purpose of the 'Chief Executive Officer' is to give assistance to the Chair, Secretary, Treasurer, Administrator and Honorary President in the pursuance of their duties. He or she will act at the direction of those parties, and will enable them to give effect to their wishes in a professional and consistent manner.

5) The purpose of the 'Director-General' is to ensure the equality of all members before Guruji and the Iyengars. Although every member and Association is entitled—and expected—to form their individual guru-sisya relationship with Guruji and the Iyengars, the Director-General should be understood as someone who is available to all in all matters of Association policy. All members and certified teachers all over the world, be they young or old, new or well-established, highly or lowly certified, shall be accorded the absolute and unquestioned right of approach to the Director-General at any time, for clarification on matters of Association policy, conduct or teaching, and without fear or censure from any other member. This right should be honoured and protected by the Association.

MISSION STATEMENT

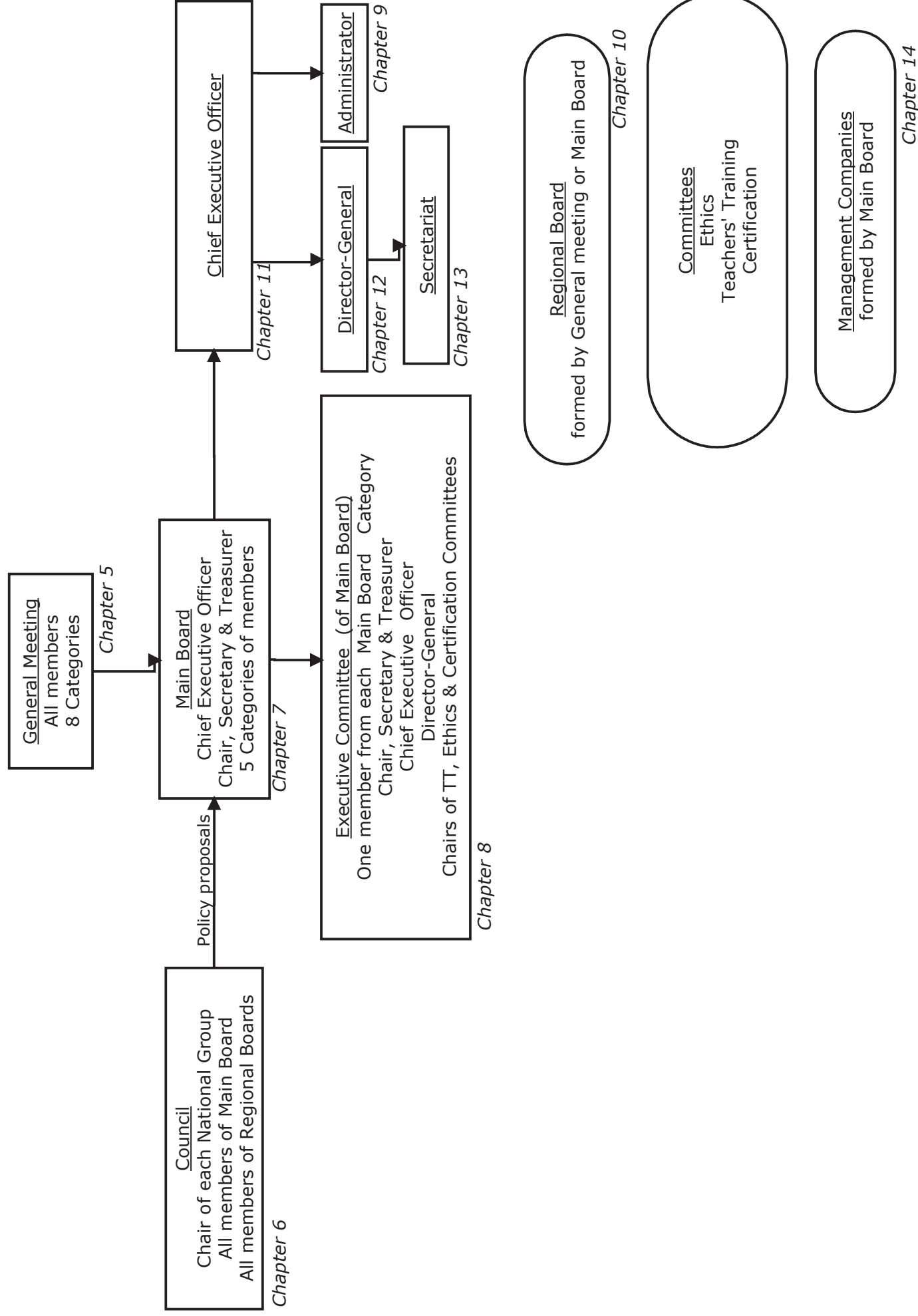
To facilitate communication, harmony and unity among Iyengar yoga practitioners throughout the world in order to promote the teachings of Sri B.K.S. Iyengar and maintain the teaching standard set by him.

GOALS

Under the guidance of B.K.S. Iyengar, his heirs or assigns, the International Iyengar Yoga Association shall support the aims and objectives of the Ramamani Iyengar Memorial Yoga Institute in the following manner:

- 1 to spread the teaching of Yogacharya Sri B.K.S. Iyengar and to maintain the teaching standard set by him;
- 2 to facilitate the instruction and training of its members and the public in the principles of yoga established by Yogacharya Sri B.K.S. Iyengar;
- 3 to advance public education in the classical teachings of yoga based upon the principles of the highest standards of personal conduct and service to others;
- 4 to arrange and provide for the holding of yoga demonstrations, meetings, conventions, lectures and classes;
- 5 to support the aims and objects of the RIMYI and as set out in Appendix A;
- 6 to encourage communication, harmony and unity among Iyengar yoga practitioners throughout the world.

Suggested Structure for the International Association



CHAPTER 1: NAME, SEAT AND OBJECTS

1.1 NAME

An Association under the name of 'International Iyengar Yoga Association' (hereafter referred to as "the Association" or "Iyengar International") has been formed for an unlimited period of time pursuant to Articles 60 et seq. of the Swiss Civil Code.

1.2 SEAT

The seat of the Association is in Zurich.

1.3 HONORARY PRESIDENT

The Honorary President of the Association shall be Yogacharya Sri B.K.S. Iyengar or his designated successor.

1.4 AFFILIATION

The Association shall be affiliated to the Ramamani Iyengar Memorial Yoga Institute, situated in Pune, India, hereinafter referred to as the RIMYI

1.5 OBJECTS

Iyengar International is a non-profit-making Association. Its objects are as follows:

- i) to spread the teaching of Yogacharya Sri B.K.S. Iyengar and to maintain the teaching standard set by him;
- ii) to facilitate the instruction and training of its members and the public in the principles of yoga established by Yogacharya Sri B.K.S. Iyengar;
- iii) to advance public education in the classical teachings of yoga based upon the principles of the highest standards of personal conduct and service to others;
- iv) to arrange and provide for the holding of yoga demonstrations, meetings, conventions, lectures and classes;
- v) to support the aims and objects of the RIMYI and as set out in Appendix A;
- vi) to encourage communication, harmony and unity among Iyengar yoga practitioners throughout the world (move higher up in list?);
- vii) to oversee the training and assessing of applicants for teaching certificates and to issue those certificates as determined by the Honorary President or his successor, and by the RIMYI. The certificates are those of the RIMYI and shall remain the property of the Association;
- viii) to promote and support the maintenance of high ethical and teaching standards by its members and assist them in the

- ix) furtherance of these;
- ix) to implement a structured complaints procedure for the resolution of complaints regarding the conduct and competence of its members;
- x) to maintain an international register of approved associations and teachers of Iyengar yoga;
- xi) to maintain an international register of approved teacher trainers of Iyengar yoga;
- xii) to publish a magazine and/or other publications;
- xiii) to promote and advance the study and the practice of, and research into, the therapeutic effects of Iyengar yoga as a means of improving the mental physical and spiritual health of the community, and to publish the results of any such research;
- xiv) to establish and maintain links with Iyengar associations, institutes and groups around the world;
- xv) to employ staff, own property, borrow money, raise funds including by subscription, incur expense or do any other thing in pursuance of these aims and objects;
- xvi) to create, promote and/or market books, tapes, videograms and other materials that help and promote the teachings of Yogacharya Sri B. K. S. Iyengar;
- xvii) to further the interests of Iyengar yoga and its teachers by making representations to governments and negotiating with international intergovernmental organizations or non-governmental organizations and other interested and representative bodies;
- xviii) to advance generally the present and future welfare of its members.

1.6 ORGANS

The organs of Iyengar International are the General Meeting; the Council; the Main Board; the Chair, the Secretary, and the Treasurer of the Main Board; the Executive Committee; the Teacher Training Committee; the Certification Committee; the Ethics Committee; the other Committees; the Chief Executive Officer; the Director-General; the Administrator; the Regional Boards; the Management Companies; the Auditors.

CHAPTER 2: MEMBERSHIP

2.1 ELIGIBILITY

Membership of Iyengar International is open to a legal entity or person which is either a teacher of 'Iyengar yoga' or promotes the training, teaching and welfare of Iyengar teachers.

2.2 CATEGORIES

Iyengar International has the following categories of membership:

Category A: Large national associations dedicated exclusively to the propagation of Iyengar yoga and which are legally recognized in their host countries. Their constitutions shall be lodged with and approved by the Association.

Category B: Medium-sized national associations dedicated exclusively to the propagation of Iyengar yoga and which are legally recognized in their host countries. Their constitutions shall be lodged with and approved by the Association.

Category C: Small national associations dedicated exclusively to the propagation of Iyengar yoga and which are legally recognized in their host countries. Their constitutions shall be lodged with and approved by the Association.

Category D: Medium-sized groups and associations dedicated exclusively to the propagation of Iyengar yoga and which are not legally recognized in their host countries.

Category E: Small groups and associations dedicated exclusively to the propagation of Iyengar yoga and which are not legally recognized in their host countries.

Category F: Individual members holding current and valid teaching certificates in Iyengar yoga and who have declared their exclusive dedication to its propagation and as may from time to time be recognized and authorised by the Association.

Category G: National groups or affiliated organizations recommended for admission in this category.

Category H: Individual members recommended for admission in this category.

2.3 ADMISSION

Admission of applicants as members of the Association ("Members") and the determination of their category of membership (including the transfer of Members from one category to another) shall be decided by the Main Board at its discretion and may from time to time be published and publicized in its 'Criteria for Membership' as set out in Appendix B.

When exercising its discretion, the Main Board shall consider the opinion of the relevant national groups or affiliated organizations (where such exist) and have regard in particular to the size of the applicant group,

its seniority, the certification level of its teachers, and the context of the country in which the group operates.

Moreover, any applicant which in the opinion of the Main Board in any form whatsoever is engaged in, or within five years prior to its application has engaged in, or any applicant which is controlled by any person, legal entity or company which is engaged in, or within five years prior to the application has been engaged in, the unauthorised usage or teaching or certification of Iyengar teachers or breaches of its ethical guidelines is ineligible for membership.

Admission to membership takes effect after the Main Board has approved the application on the day of receipt of the first year's membership subscription.

2.4 TERMINATION

Membership shall terminate in the following circumstances:

- (i) upon receipt by Iyengar International of a written notice of resignation from the Member concerned to take effect on the date the notice is received;
- (ii) in the case of an individual member then without notice upon the date at which that Member ceases to be a member of his or her National Group or Affiliated Organization where such membership is a requirement of that National Group or Affiliated Organization;
- (iii) when terminated by a written notice from the Chief Executive Officer or, in the event of his absence or unavailability, the Director-General on behalf of the Executive Committee to a Member:
 - (a) whose subscription has remained unpaid for a period of 60 days after demand by registered letter; or
 - (b) against which an order or judgement (other than an interim measure) of a competent Court of Law has been rendered to the effect that such Member has been engaged in, or within five years prior to the application has been engaged in, the unauthorised usage or teaching or certification of Iyengar teachers or in violation of any law;

which termination shall take effect on the date of receipt of the termination notice by the Member concerned unless the termination notices states a later effective date.

2.5 EXPULSION

A Member may be expelled from Iyengar International by a resolution of the Executive Committee if it reasonably decides that such Member has committed an act which is in violation of these Statutes or any rules or practice of the Association or has not fulfilled its obligations under these Statutes or any regulations based on these Statutes or has been engaged in any other conduct (including but not limited to unauthorised teaching, certification, and breaches of ethical guidelines) which is prejudicial to the best interests of the Association or makes continued

membership undesirable in the interests of the Association or other Members.

For the passing of such a resolution, the following rules shall apply:

- (i) a proposal to the Executive Committee for the expulsion of a Member shall be notified in writing by the Chief Executive Officer or, in the event of his or her absence or unavailability, the Director-General to the Member concerned, specifying in the notice the act or default in question and giving the Member concerned a period of at least 30 days in which to answer the complaint by a written statement to the Executive Committee and/or to request in writing to appear before the Executive Committee;
- (ii) a resolution to expel a Member is effective if passed by a majority of two-thirds of the members of the Executive Committee present at the respective meeting of the Executive Committee;
- (iii) the expulsion of a Member becomes effective upon receipt by the Member concerned of the respective resolution of the Executive Committee.

2.6 GENERAL OBLIGATIONS

- (i) A Member shall refrain from jeopardising the fulfilment of the Association's objects and shall not in any manner whatsoever be engaged in the unauthorised teaching of, or issuance of certificates for the teaching of, Iyengar yoga, nor be in violation of any law.
- (ii) Each member must fulfil the requirements set out in regulations adopted by the Main Board. Such regulations shall be notified to each Member in advance and shall enter into force after a reasonable time has elapsed to allow the Member to comply.

CHAPTER 3: NATIONAL GROUPS AND AFFILIATED ORGANIZATIONS

3.1 NATIONAL GROUPS

The Council may recognise as a “National Group” an organization formed by one or more certified Iyengar yoga teachers provided the Council is satisfied that the organization is sufficiently representative of the certified Iyengar teachers resident in that country. Such organization shall remain a National Group only if and so long as recognised as such by the Council.

3.2 DUTIES OF

Each National Group shall require its Advanced Certificate holders to join the Association, provide the Secretariat with a copy of its statutes, inform the Secretariat of the officers it has elected, and report to the Secretariat and the Council on its activities.

3.3 AFFILIATED ORGANIZATIONS

The Council may further recognise as an “Affiliated Organization” any organization which makes a financial contribution to the Association. The rights and duties of an Affiliated Organization shall be set out in an affiliation agreement with the Association.

CHAPTER 4: FINANCIAL OBLIGATIONS OF MEMBERS, NATIONAL GROUPS, AND AFFILIATED ORGANIZATIONS

4.1 MEMBERSHIP SUBSCRIPTIONS

Subject to the following rules, an annual subscription shall be payable by every Member:

- (i) the subscription falls due on January 1st. in each year for the calendar year beginning on that date;
- (ii) the subscription rates for each category shall be fixed in a General Meeting and shall subsist until altered by any subsequent General Meeting;
- (iii) a full annual membership subscription shall be payable by an applicant for the year in which the applicant is admitted to membership;
- (iv) no Member whose membership of the Association has been terminated pursuant to Clauses 2.4 and 2.5 above shall be entitled to receive back any part of the subscriptions paid by such Member and shall remain liable for unpaid subscriptions due for the year in which its termination of membership takes effect.

4.2 CONTRIBUTIONS OF NATIONAL GROUPS

The Council shall from time to time authorise the basis on which National and other Groups and Associations on behalf of their Members shall be required to contribute to the funds of Iyengar International. The full amount of contributions shall be payable to the Association as follows: 50% by August 31st each year and the remaining 50% by the following February 28th. Clause 4.1 (iv) shall apply by analogy.

4.3 CONTRIBUTIONS OF AFFILIATED ORGANIZATIONS

Affiliated Organizations shall make a contractual financial contribution to the Association.

4.4 LIABILITY

No Member, National Group or Affiliated Organization shall have personal liability for the Association's debts and obligations other than the above-mentioned financial obligations.

4.5 FINANCIAL YEAR

The financial year of Iyengar International shall run from July 1st until June 30th of the following year.

CHAPTER 5: GENERAL MEETING

5.1 COMPOSITION

The General Meeting is the supreme body of Iyengar International and consists of all Members.

5.2 FUNCTIONS AND POWERS

The General Meeting may make valid decisions with regard to any matter specified in these Statutes or by compulsory law and shall in particular be competent:

- (i) to fix the subscription rates;
- (ii) to elect the members of the Main Board proposed for election in Categories 2 to 5 of Clause 7.1;
- (iii) to remove from office any of the members of the Main Board;
- (iv) to appoint the Auditors;
- (v) to approve the Association's annual accounts;
- (vi) to amend the Statutes;
- (vii) to dissolve the Association;
- (viii) to discuss and decide any matter within the scope of these Statutes and to make recommendations to and pass resolutions binding upon other organs and the Association's officers.

5.3 MEETINGS

- (i) Ordinary General Meetings shall be convened by the Chair of the Main Board or the Chief Executive Officer every three years and be held in conjunction with the Council Meeting.
- (ii) Extraordinary General Meetings may be convened by the Chair of the Main Board or the Chief Executive Officer at the request of the Main Board, the Executive Committee, the Council, or by 1/5 of the Members
- (iii) At least 30 days' written notice of all General Meetings specifying its agenda, date and place shall be given by the Chair of the Main Board or the Chief Executive Officer to all Members.
- (iv) The Chair of the Main Board shall act as Chair of the General Meeting. If he or she is absent, the member of the Main Board present who has been longest in office shall act as Chair of that General meeting unless otherwise agreed by the Members present.
- (v) Any Member may be represented by an officer or member of its board, a representative of any other Member or by a third party. The Chair of the General Meeting may require that a representative submits a duly signed written power of attorney before the General Meeting or grant a period of ten days for the submission of such power of attorney.

5.4 CIRCULAR RESOLUTIONS

If the Main Board or the Executive Committee so decides, a resolution

of the Members may be passed by a resolution circulated to them and approved by a two-thirds majority of the votes received unless at least 15 Members require that the subject shall be discussed at a General Meeting.

5.5 VOTING

- (i) Save that any Member shall have the right to designate itself as non-voting by written notice addressed to the Chair of the Main Board or the Chief Executive Officer, Members may cast votes in a General Meeting according to the number of votes allocated to their category of membership is 'Voting Rights' and as set out in 'Appendix C'.
- (ii) If the subject matter concerns a dispute between the Association and a specific Member, that Member concerned shall have no right to vote.
- (iii) Any representative authorised by one or more Members may cast as many votes as those to which the Member or Members that he or she represents are entitled.
- (iv) Any decision or resolution passed by a General Meeting shall require a two-thirds majority of the votes cast at a General Meeting and no quorum is required unless these Statutes or the law require a quorum or another majority.
- (v) In the event of an equal number of votes being cast, the Chair of the General Meeting pursuant to Clause 5.3 (iv) shall have a casting vote.

CHAPTER 6: COUNCIL

6.1 COMPOSITION

The Council of Iyengar International shall consist of:

- (i) the Chair or President of each National Group;
- (ii) all members of the Main Board;
- (iii) all members of the Regional Boards.

6.2 FUNCTIONS AND POWERS

Subject to any decisions taken by a General Meeting, the Council shall have power:

- (i) to make proposals to the Main Board on Association policy;
- (ii) to fix the contributions of the National Groups pursuant to Clause 4.2;
- (iii) to consider the annual accounts of the Association and to give recommendations related thereto to the General Meeting.

6.3 CHAIR OF THE COUNCIL

- (i) The Council shall elect its Chair from its members.
- (ii) The Chair shall hold office up to and including the next Ordinary Council Meeting.
- (iii) The names of candidates for election as Chair (who may only be proposed in writing by Council members defined in Clause 6.1 (i)) must reach the Chief Executive Officer not later than 45 days before the Council Meeting at which the Chair is to be elected.

6.4 MEETINGS

- (i) An Ordinary Council Meeting shall be held usually every eighteen months and also in conjunction with the Ordinary General Meeting
- (ii) Extraordinary Meetings of the Council shall be held if requested by the Chair of the Board, the Chair of the Council, or at least three Council members defined in Clause 6.1 (i).
- (iii) At least 30 days written notice of any Meeting of the Council specifying its agenda, date and place shall be given by the Chief Executive Officer or, in the event of his or her absence or unavailability, by the Director-General to all members of the Council.
- (iv) At least 45 days written notice shall be given to the Chief Executive Officer of any matter proposed by a Council member for discussion. The Chair of the Council may waive such notice in urgent cases at his discretion.
- (v) A member of the Council may nominate an alternate to attend a Council Meeting and vote on his or her behalf and may also

nominate one or more non-voting observers to attend a Council Meeting.

6.5 CIRCULAR RESOLUTIONS

At the discretion of the Chair of the Council a resolution of the Council may be passed by a circular resolution approved by a majority of the members of the Council unless at least five members of the Council require that the subject shall be discussed at a Council Meeting.

6.6 VOTING

- (i) The quorum for Council Meetings shall be twelve Council members of whom at least eight shall be members defined in Clause 6.1(i).
- (ii) The Council shall make its decisions by a simple majority of votes cast by Council members. With the exception of the Director-General and other Iyengar International executive members of Regional Boards, each member of the Council may cast one vote.
- (iii) In the event of an equal number of votes being cast, the Chair of the Council shall have a casting vote.

CHAPTER 7: MAIN BOARD

7.1 COMPOSITION

Category 1: The Chief Executive and a further person at senior level appointed by each large and medium-sized National Group (as described in Category A and B, Clause 2.2).

Category 2: Representatives elected from the body of small national associations (as described in Category C, Clause 2.2).

Category 3: Representatives elected from the recognized non-legal groups (as described in Categories D and E, 2.2).

Category 4: Representatives elected from amongst the Advanced certificate holders.

Category 5: Representatives elected from amongst the Senior Intermediate certificate holders.

The Main Board shall determine the procedure for the nomination and election of candidates in Categories 2 to 5 pursuant to separate regulations to be issued by the Main Board at the Main Board's discretion.

The Main Board may fill any vacancy in Categories 2 to 5 by co-option. Co-opted Members shall be entitled to vote.

Category 6: The Main Board shall appoint the Chief Executive Officer by co-option as a voting member of the Main Board.

The Main Board shall approve the appointment of the Director-General by the Chief Executive Officer as a non-voting member of the Main Board.

7.2 FUNCTION AND POWERS

The Main Board shall have the power:

- (i) to decide on the admission of applicants to membership, their membership category and their transfer from one membership to another;
- (ii) to establish the worldwide priorities, policies and strategies of Iyengar International;
- (iii) to set Iyengar International's budgets;
- (iv) to ensure that the affairs, property and funds of Iyengar International are effectively managed;
- (v) to ensure that the Iyengar International's accounts are kept pursuant to generally accepted book-keeping principles to be established in co-operation with the Auditors;
- (vi) to ensure that the accounts of the Association are submitted to the Council and the Ordinary General Meeting;
- (vii) to establish the signature rights for the commercial registry and for bank accounts of the persons proposed by the Chief Executive Officer and of the persons entitled to such signature rights pursuant to these Statutes (the Chair of the Main Board, the Chief Executive Officer, the Secretary, the Treasurer and the

Administrator shall have the signature rights set forth in Clauses 7.3, 9.3 and 11.2 (vi));

- (viii) to appoint committees of the Main Board;
- (ix) to review the activities of the Teacher Training, Certification and Assessment Committees;
- (x) to review the activities of the Regional Boards;
- (xi) to establish and supervise the Management Companies.
- (xii) to adopt binding regulations and/or give recommendations to the Members regarding the implementation of the means to fulfil the objects of Iyengar International.

7.3 CHAIR OF THE MAIN BOARD

The Main Board shall elect a Chairperson from amongst its members who shall preside at General Meetings, meetings of the Main Board and of the Executive Committee and who shall be registered in the commercial register as being entitled to sign individually on behalf of the Association.

7.4 SECRETARY TO THE MAIN BOARD

The Main Board shall elect a Secretary from amongst its members who shall be responsible for keeping an accurate record of business conducted at any meeting of the Main Board, Executive Council or other committees of the Association. and who shall be registered in the commercial register as being entitled to sign individually on behalf of the Association.

7.5 TREASURER

The Main Board shall elect a Treasurer from amongst its members who shall be responsible for the administration of the finances of the Association in accordance with the instructions of the Main Board and its assigns. The duties shall include preparation of the annual budget, controlling expenditure to budget, chairing any financial committees, proper keeping of the accounts of the Association, and having the annual accounts reviewed and approved in accordance with law and the accounting procedures and in conjunction with the Administrator. The Treasurer shall have the power to give receipts for monies received by the Association and shall be registered in the commercial register as being entitled to sign individually on behalf of the Association.

7.6 ALTERNATES

Members of the Main Board may nominate an alternate to attend and vote at a maximum of two meetings in every three. The alternate must

be a person of equivalent status, certification and standing within the grouping that that member represents.

7.7 TENURE

- (i) Members of the Main Board, the Chief Executive Officer and the Director-General shall hold office as long as they hold any qualifying office or appointment that led to their membership, and shall be deemed to have resigned on ceasing to hold that qualifying office or appointment.
- (ii) Any member of the Main Board elected in his or her capacity as a representative of a specific group or country shall be deemed to have resigned on the termination of his or her membership of or association with that group or country.
- (iii) Any member of the Main Board may resign by written notice to the Chair of the Main Board or the Chief Executive Officer; and may also be removed from office by the General Meeting.

7.8 MEETINGS

- (i) Meetings of the Main Board shall be held when requested by the Chair of the Main Board or by two members of the Main Board at such time and place as may be decided upon by the Chair of the Main Board in consultation with the Chief Executive Officer and the Director-General.
- (ii) The Chief Executive Officer shall give at least 10 days written notice of all meetings to all members of the Main Board specifying the agenda, date and place.
- (iii) In exceptional circumstances a meeting may be convened by the Chair of the Main Board or by two members of the Main Board electronically by 5 days' notice stating the reason for convening such an urgent meeting.
- (iv) If the Chair of the Main Board is absent, the members of the Main Board present shall elect an Interim Chair for that meeting

7.9 CIRCULAR RESOLUTION

At the discretion of the Chair of the Main Board, a resolution of the members of the Main Board may be passed by a circular resolution approved by a majority of two-thirds of the members of the Main Board, unless at least three members of the Main Board require the resolution to be discussed at a meeting of the Main Board.

7.10 VOTING

- (i) The quorum for meetings of the Main Board shall be two-thirds of the members of the Main Board or their alternates.
- (ii) The Main Board shall make its decisions by a simple majority of votes cast by the members or alternates of the Main Board entitled

- to vote.
- (iii) In the event of an equal number of votes being cast, the Chair of the Main Board shall have a casting vote.

7.11 COMMITTEES

In addition to the Executive Committee of the Main Board, the Main Board may establish further committees consisting of members of the Main Board only and delegate under its own supervision to such committee a part of its functions and powers and set up special regulations for the organization and functioning of any such other committee of the Main Board.

CHAPTER 8: EXECUTIVE COMMITTEE OF MAIN BOARD

8.1 COMPOSITION

The Executive Committee of the Main Board shall be composed as follows:

- (i) one member of the Main Board from each Category as defined in Clause 7.1;
- (ii) the Chair of the Main Board (if not otherwise a member of the Executive Committee);
- (iii) the Secretary and the Treasurer of the Main Board (if not otherwise members of the Executive Committee);
- (iv) the Chief Executive Officer (if not otherwise a member of the Executive Committee);
- (v) the Chairs of each of the Teacher Training, Certification, and Ethics Committees (if not otherwise a member of the Executive Committee);
- (vi) the Director-General (who shall not have a voting right at meetings of the Executive Committee).

8.2 FUNCTIONS AND POWERS

The Executive Committee shall have power:

- (i) to identify urgent issues and options for ultimate Main Board decision;
- (ii) to have and exercise all of the powers and authority of the Main Board during intervals between meetings of the Main Board on subjects which arise between such meetings and which are specifically delegated by the Main Board to the Executive Committee or are of such urgency that they must be addressed prior to the next scheduled meeting of the Main Board. Decisions of a long-term nature shall be reported to the Main Board for ratification at its next scheduled meeting.

8.3 MEETINGS

Meetings of the Executive Committee shall be held either at the request of the Chair of the Main Board, the Chief Executive Officer or at the request of a majority of the members of the Executive Committee.

8.4 ALTERNATES

No member of the Executive Committee may appoint an alternate.

8.5 OTHER RULES

Clauses 7.6, 7.7 and 7.8 shall apply by analogy to the Executive Committee.

CHAPTER 9: ADMINISTRATOR

9.1 APPOINTMENT

The Administrator shall be a Swiss citizen residing in Switzerland and shall be appointed by the Chief Executive Officer, subject to the approval of the Main Board. The Administrator may attend General Meetings as well as meetings of the Council, the Main Board or its Committees in each case at the invitation of the Chair of the Main Board or the Chief Executive Officer. The Administrator shall have no voting right at any of such meetings.

9.2 FUNCTIONS

The Administrator shall represent the Association in its relations with official bodies in Switzerland, ensure the proper keeping of the Association's books, maintain relations with the auditors, and supervise all tasks generally associated with the functions of the Secretary and the Treasurer.

9.3 SIGNATURE RIGHT

The Administrator shall be registered in the Commercial Register as being entitled to sign individually on behalf of the Association.

CHAPTER 10: REGIONAL BOARDS AND OTHER COMMITTEES

10.1 REGIONAL BOARDS

The Main Board or General Meeting shall establish Regional Boards for regions such as Europe, the Americas, Asia/Pacific and any other other regions as they may determine.

Regional Boards shall establish and review regional priorities and raise funds for regional projects not provided for in the Association's budgets as set by the Main Board.

The General Meeting or the Main Board shall determine the composition and terms of reference of the Regional Boards.

10.2 OTHER COMMITTEES

The General Meeting, the Main Board, or a Regional Board may establish additional committees for advisory purposes and determine the composition and terms of reference of these committees.

CHAPTER 11: CHIEF EXECUTIVE OFFICER

11.1 APPOINTMENT

The Main Board shall appoint the Chief Executive Officer and fix the terms of his or her appointment.

11.2 FUNCTIONS AND POWERS

The terms of the employment of the Chief Executive Officer shall be subject to the following provisions:

- (i) the Chief Executive Officer shall be the most senior executive officer of Iyengar International;
- (ii) the Chief Executive Officer shall be responsible for, and shall have full authority for, all activities of Iyengar International and shall report solely and directly to the Main Board;
- (iii) all officers and employees of the Association and of its management companies shall, pursuant to the Chief Executive Officer's instructions, report directly to the Chief Executive Officer or to such officer as the Chief Executive Officer shall designate;
- (iv) the Chief Executive Officer shall perform such other functions of a similar nature and degree of responsibility as those which are his or her primary responsibility and which are consistent with the scope and dignity of his or her position and title as may be entrusted to him or her by or meetings with national governments and non-governmental organizations or international governmental and non-governmental organizations, or other interested and representative bodies;
- (v) the Chief Executive Officer shall be a voting member of the Main Board, of the Executive Committee, and of the Council;
- (vi) the Chief Executive Officer shall be registered in the Commercial Register as being entitled to sign individually on behalf of the Association;
- (vii) all Association personnel, including the Director-General and the Administrator, shall be appointed by the Chief Executive Officer, provided that the appointment of the Director-General and the Administrator shall be subject to the approval of the Main Board;
- (viii) the Chief Executive Officer may be appointed as Chair of the Main Board pursuant to Clause 7.3 but may not be elected as Chair of the Council pursuant to Clause 6.3.

CHAPTER 12: DIRECTOR-GENERAL

12.1 APPOINTMENT

The Chief Executive Officer shall appoint the Director-General, subject to the approval of the Main Board, and fix the terms of his or her employment.

12.2 FUNCTION AND POWERS

The terms of the employment of the Director-General shall be subject to the following provisions:

- (i) the Director-General shall report directly to the Honorary President, his successor, and the RIMYI on all affairs of the Association and shall have primary responsibility for overseeing the affairs of the Honorary President, and shall be possessed of such responsibilities and powers as are delegated to him or her by the Honorary President and accepted by the Association;
- (ii) the Director-General shall report directly to the Chief Executive Officer and shall be the chief operating officer with such responsibilities and powers as are delegated to him or her by the Chief Executive Officer;
- (iii) the Director-General shall be a non-voting member of the Main Board, of the Executive Committee and of the Council.

CHAPTER 13: SECRETARIAT

13.1 LOCATION

The Secretariat shall be located in Pune, India, unless otherwise decided by a qualified majority of two-thirds of the votes cast by Members in a General Meeting.

13.2 INDEPENDENCE

If the Secretariat is not located in Pune then it shall not be located in or attached to the premises of any Member.

CHAPTER 14: MANAGEMENT COMPANIES

14.1 FORMATION

Management Companies may be formed by the Main Board as and when necessary.

14.2 SHARES

The shares of Management Companies shall be owned by or on behalf of Iyengar International.

14.3 FUNCTIONS

The functions of Management Companies shall be determined by the Main Board.

CHAPTER 15: AUDITORS

15.1 APPOINTMENT

The Auditors shall be appointed by the General Meeting and must be a firm of auditors recognised as such in Switzerland.

15.2 FUNCTION

The Auditors shall audit the annual accounts of the Association, ascertain whether the Association's funds have been properly applied and issue a report each year.

15.3 REPORTS

The Auditors' reports for three consecutive years and the respective annual accounts shall be submitted to each Ordinary General Meeting and shall be ready for inspection by Members at least ten days before the said General Meeting at the offices or premises of the Chair, the Secretary, the Treasurer, the Administrator and the Secretariat. The annual accounts should be made available to any requesting Member and be sent to that member prior to or in between any General Meeting upon specific written request.

CHAPTER 16 GENERAL PROVISIONS

16.1 AMENDMENTS OF THE STATUTES

These Statutes may be amended by Members in a General Meeting by a qualified majority of two thirds of the votes cast. Any amendment must be proposed and seconded in writing by either the Main Board or the Council or by any five Members and must be received by the Chief Executive Officer not later than 60 days prior to a General Meeting. The General Meeting may waive this requirement by a qualified majority of two-thirds of the votes cast.

16.2 OFFICIAL LANGUAGES

The Statutes shall be in English. The official language for communication with Members shall be English.

16.3 ADOPTION OF THE STATUTES

These Statutes were adopted by the Members of the Association at their General Meeting in ----- on ----- 200- and amended by circular resolutions in the month of ---- 200- (and replace the Statutes and Rules adopted at the General Meeting ----- on ----- 200- and amended by circular resolutions in the month of ---- 200- and at later General Meetings).

16.4 REGISTRATION OF THE STATUTES

These Statutes shall be registered in the commercial register of the Canton of Zurich (Switzerland).

APPENDIX A: THE AIMS AND OBJECTIVES OF THE RAMAMANI IYENGAR MEMORIAL YOGA INSTITUTE

- 1 To promote yogic education and impart yogic instruction for the development of and integration of human personality in all its aspects, physical, mental and spiritual, in accordance with the techniques evolved and developed by the Director, Yogacharya B. K. S. Iyengar, and as followed by Associate Directors Dr Geeta S Iyengar and Sri Prashant Iyengar.
- 2 To make proper arrangements for the teaching of Yoga and Yoga science.
- 3 To initiate aspiring individuals in Yoga irrespective of caste, colour, sex, religion and nationality.
- 4 To propagate the value of the yogic order of living to the intelligentsia and the masses in all forms of media without detracting from the dignity and value of the subject.
- 5 To initiate, encourage and guide in the works of methodology and techniques.
- 6 To print and aid in the writing of publications, books, articles, magazines and journals connected with the subject of Yoga.
- 7 To do all acts and things necessary to achieve the objects mentioned above either alone or in conjunction with any other person or institution.
- 8 To establish a library of Yogic literature.
- 9 To render Yogic advice and organise Yoga clinics where physical, nervous, and psychic disorders and diseases can be treated according to Yogic methods.
- 10 To arrange cultural and social programmes and/or Yoga performances on behalf of the Institute.
- 11 To make films either in black & white/or colour on Yoga Asanas, Pranayama and Meditation, with or without sound, and distribute the same for exhibition in schools and colleges, educational institutions and elsewhere and/or making television films for the education and propagation of Yoga.
- 12 To train teachers and instructors in the science and art of Yoga, conduct tests, and award Certificates of merit to successful candidates.
- 13 To revive interest in the teachings of the ethical and spiritual philosophy of India.
- 14 To invite scholars, philosophers and others to give talks on Yoga.
- 15 To grant scholarships, or give monetary and/or other assistance, feeships, to students studying Yoga.
- 16 To give donations or contribute to any other public charitable institution.
- 17 To foster and develop correct meditative practice, and to make comparative studies in the meditative practices of East and West. In this way the Institute will contribute positively to the dialogue between different schools of philosophy.
- 18 To enter into agreements with other public charitable institutions or Trusts for running and conducting Yoga classes in conjunction with others and for the spread and propagation of the aims and objects of the Institute